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February 24, 2026

Lieutenant General Andrus Merilo
Commander of the Defence Forces
Juhkentali 58, 15007
Tallinn, Estonia

Dear LTG Merilo,

On behalf of the American-Central European Business Association (ACEBA), I am pleased to inform you that we are continuing preparations for our third business mission to Tallinn on March 17th and 18th, 2026. We will be bringing a delegation of 9 prominent American companies to meet with senior officials in the government of Estonia to promote advancing ties between our two countries.

As part of our meetings with the government of Estonia, we would like to kindly request your consideration to meet individually with representatives from Lockheed Martin. These meetings can take place on March 17th or 18th at a time and place of convenience. On the following page, you can find a list of participants and talking points from each company.

Thank you for your commitment to strengthening the relationship between the United States and Estonia. I deeply appreciate your consideration of our meeting request, and I look forward to hearing from you.

Sincerely,

Eric Stewart
Founder/CEO
American-Central European Business Association (ACEBA)

Individual Meeting Requests

Participants and Talking Points

Lockheed Martin

- Participants
 - Szymon Debski, Deputy Director, Lockheed Martin Global Business Development & Strategy (Poland)
 - James Katzen, Business Development Director, Central & Eastern Europe (Poland)
- Talking Points
 - Update on program delivery timelines
 - Lockheed Martin's engagement with Estonian industry